

Company No. 3336101
Charity No. 1061568

**Action with Communities in Rural
England**
Report & Financial Statements
31 March 2011

sayer vincent

consultants and auditors

Action with Communities in Rural England

Legal & administrative details

For the year ended 31 March 2011

Status	The organisation is a charitable company limited by guarantee, incorporated on 19 March 1997 and registered as a charity on 26 March 1997.	
Governing document	The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association.	
Company number	3336101	
Charity number	1061568	
Registered office and operational address	Somerset Court Somerset Road Cirencester Gloucestershire GL7 1TW	
Honorary officers	Susan Shaw Richard Quallington Janet Thornton John Hazelwood	Chairman Vice Chair Vice Chair Treasurer
Principal staff	Sylvia Brown John Buckley	Chief Executive Company Secretary
Bankers	Lloyds TSB plc 14 Castle Street Cirencester Gloucestershire GL 7 1QJ	Caf Bank Ltd P O Box 289 West Malling Kent ME19 4TA
Solicitors	Stone King LLP 13 Queen Square Bath BA1 2HJ	
Auditors	Sayer Vincent Chartered Accountants Registered Auditors Kings House Orchard Street Bristol BS1 5EH	

Action with Communities in Rural England

Report of the Trustees

For the year ended 31 March 2011

The trustees present their report and the audited financial statements for the year ended 31 March 2011.

Introduction

In preparing this report, the Trustees complied with current statutory requirements, the Memorandum and Articles of Association and the Statement of Recommended Practice - Accounting and Reporting by Charities.

Structure, governance and management

Organisational

Action with Communities in Rural England (ACRE) is a company limited by guarantee (number 3336101) with a Board of Trustees elected at general meetings by its founder members, the Rural Community Action Network (RCAN), and in accordance with the Memorandum and Articles of Association adopted on 5 March 1997.

Governance

The Board of Trustees is responsible for the governance and the management of ACRE. The ACRE Board consists of not less than five regional Trustees, a Chair and a Treasurer. Regional Trustees are elected by the membership in accordance with the Memorandum and Articles of Association. The Chair and Treasurer are appointed by the Board from amongst the Trustees, with two Vice Chairs appointed annually from amongst the Trustees by the Board at its first meeting following the AGM. The Board may co-opt up to six additional persons to serve as Trustees to ensure that appropriate skills and experience are available.

At the end of this financial year, there are four co-opted Trustees on the Board who were selected in order to strengthen the structure of the Board and to further enhance its skills complement. All Trustees have an induction into the organisation and receive a Trustee Induction Pack. No person may serve as a Trustee for more than six consecutive years apart from the Treasurer, who can serve for no more than eight consecutive years.

The Board continues to recognise that a more formal approach should be taken in respect of Trustee training and additional sessions in the form of Trustee Awaydays were held in December 2010 and March 2011. The Board is also continuing a programme of governance development, incorporating work on membership, Trustees, elections, Board performance and proceedings.

As a result of discussions with members at the AGM held in November 2008, it was decided to invite regional bodies to be associate members of ACRE. This permits the regional bodies to participate in membership with the exception of the right to vote at a general meeting.

All Trustees give their time voluntarily and received no benefits from the charity. Any expenses reclaimed from the charity are set out in note 5 to the accounts.

Management

The Trustees are responsible for setting strategies and policies and for ensuring that these are implemented. In March 2011, the Trustees approved an updated three year Corporate Plan to guide the strategic activity of the organisation.

Action with Communities in Rural England

Report of the Trustees

For the year ended 31 March 2011

Finance and Resources Committee

The Finance and Resources Committee met four times during the year. Its responsibility is to advise Trustees on their duty to safeguard, manage and use all ACRE's assets properly and responsibly and to ensure that all funds are spent effectively and efficiently in the course of its activities. The Committee advises Trustees on the financial strategy of ACRE and the performance against this strategy. The Committee also advises the Trustees on human resources issues affecting the organisation and oversees the implementation of good practice. In addition, the Committee is responsible for ensuring that the working conditions and environment of staff are monitored and that the organisational Health & Safety Policy is implemented effectively.

Remuneration Committee

At the 66th Board meeting, the Trustees agreed to dissolve the Remuneration Committee and return all the involvement of the sub-committee to the Finance and Resources Committee. The Remuneration Committee did not meet during the financial year.

Management team

During the financial year 2010-11, the roles of the four members of the Management Team were restructured to reflect the change of business needs. These are the Chief Executive and three senior managers comprising the Director of Operations, Director of Network Standards & Support and Director of Policy & Research, who are responsible for delivering the organisation's strategic objectives during the financial year.

Network performance and development

The ACRE Board is committed to working within the ACRE Good Practice Quality Standards for Performance Improvement (The ACRE Standards). The ACRE Standards were originally developed in 2001, and revised and rewritten in August 2004, with two implementation levels and a 'review, reflect and improve' requirement at Level 3. During the year ACRE was successful in achieving its Level 3. Within the RCAN, a further 29 members including one regional group (SERCC) have attained Level 3 of The ACRE Standards. Including ACRE, 21 RCAN members have achieved Charity Commission (CC) endorsement. All future reviews and re-assessments will be against the CC endorsed Edition 3 of The ACRE standards. A further eight Level 3 Reviews and four Level 3 re-assessments are due to take place during 2011.

Risk management

The Trustees are committed to a regular review of the major strategic, business and operational risks which ACRE faces with a view to ensuring that appropriate systems and procedures are in place to minimise these risks. The Board considers these, together with potential new risks and the appropriate management of them, on a regular basis.

Register of interests

All Board members complete an annual declaration of interests in compliance with the Conflict of Interest Policy. This is updated as required during the year. Board members are required to declare any related interest in decisions at the start of all Board meetings, or thereafter if relevant topics arise.

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Report of the Trustees

For the year ended 31 March 2011

Related parties and connected organisations

ACRE receives membership subscriptions from its member Rural Community Councils. In addition, members buy products from ACRE and work with each other on joint initiatives. During 2010/11 a total of £3,357,250 was paid to members through the Defra Rural Community Action Network (RCAN) programme; Defra's Aggregates Levy Sustainability Fund and Capacitybuilders Collaboration Benefits Programme to deliver local support and benefit to rural communities.

Although Trustees elected by the regions are also Trustees of RCAN members, within an ACRE context they have no influence over business transactions between Rural Community Councils and ACRE. The same applies to co-opted Trustees.

Member Community Councils at 31 March 2011

Action with Communities in Cumbria	Community Lincs
Action with Communities in Rural Kent	Cornwall Rural Community Council
Action in Rural Sussex	Dorset Community Action
Bedfordshire Rural Communities Charity	Durham Rural Community Council
Cambridgeshire ACRE	Gloucestershire Rural Community Council
Cheshire Community Action	Humber and Wolds Rural Community Council
Community Action Hampshire	Isle of Wight Rural Community Council
Community Action Northumberland	Norfolk Rural Community Council
Community Council for Berkshire	Northamptonshire ACRE
Community Council of Devon	Oxfordshire Rural Community Council
Community Council of Shropshire	Rural Community Action Nottinghamshire
Community Council for Somerset	Rural Action Derbyshire
Community Council of Staffordshire	Rural Action Yorkshire
Community Development Agency for Hertfordshire	Rural Community Council of Essex
Community First, Herefordshire and Worcestershire	Rural Community Council (Leicestershire & Rutland)
Community First, Wiltshire	Suffolk ACRE
Community Futures, Lancashire	Surrey Community Action
Community Impact Buckinghamshire	Tees Valley Rural Community Council
	Warwickshire Rural Community Council

Associate members

North West Rural Community Councils (NWRCC)
Rural Action East (RAE)
Rural Community Action East Midlands (RCAEM)
Rural Community Action Network North East (RuCANNE)
South East Rural Community Councils (SERCC)
South West ACRE Network (SWAN)
West Midlands Rural Community Action Network (WMRCAN)
Yorkshire & the Humber (Yorkshire and Humber Rural Community Action Network)

During the year, ACRE's senior management, under the guidance of the Board, has continued to work to establish, in partnership with SWAN's members, a RCAN member organisation in the West of England area, formerly served by Community Action (Avon). This work is ongoing.

Action with Communities in Rural England

Report of the Trustees

For the year ended 31 March 2011

Objectives and activities

The objectives, aims and activities of ACRE are reviewed annually. The review considers what has been achieved and the outcomes from the previous 12 months' work. It looks at the success of each key activity and the benefits they have brought to those groups ACRE aims to help. The review also helps to ensure the organisational aims and activities remain focussed on the stated purposes.

Reference has been made to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the aims and objectives and planning future activities. In particular, the trustees consider how planned activities contribute to the aims and objectives set.

Objectives

ACRE's objective, as the national umbrella body of the Rural Community Action Network (RCAN), is to promote a healthy, informed, vibrant and sustainable rural community sector that is well connected to policies and initiatives at national, regional, sub-regional and local levels.

ACRE's vision is to provide, through the activities of its network, a rural community development centre of expertise that is used by policy-makers and practitioners.

ACRE's charitable purpose is to support sustainable rural community development. It provides a national platform for its founder members, RCAN, other bodies and individuals who work at local, county and regional level to alleviate rural disadvantage in England. As the national arm of RCAN, it also provides support for its member organisations to build their capacity in serving and responding to the needs of rural communities.

Grant-making policy

ACRE administers grants on behalf of other charitable trusts and government organisations that further the charity's objectives. The grant-making processes are agreed with the funders from the outset and transparency by the recruitment of independent assessors. Grants are paid on respective merits.

ACRE's unrestricted funds are not used for grant-making purposes, unless by resolution by the Trustees. Arrangements are in place to segregate grant-making decisions, ensuring conflicts of interests are avoided in the governance of ACRE.

Activities

During 2010/11 key areas assisting in the delivery of ACRE's charitable objectives were:

- 1 National advocacy
- 2 Research and evidence
- 3 Rural infrastructure
- 4 Network standards and training
- 5 Programme delivery
- 6 Business development
- 7 Corporate affairs and governance
- 8 Human resources
- 9 Finance

Action with Communities in Rural England

Report of the Trustees

For the year ended 31 March 2011

Achievements and performance

- 1 During 2010/11, ACRE developed its strategy for advocacy in three major directions:
 - Securing further rural investment in RCAN through Defra from April 2011 for a minimum of a further four years
 - Positioning RCAN members as the primary agents of change in managing implementation of new government policies
 - Promoting, in both rural and urban arenas, RCAN's expertise and experience in developing self reliant communities through planning their own future and managing their own assets.
- 2 Throughout 2010/11, ACRE has worked with the Rural Coalition, a small group of significant national stakeholders whose aim is to ensure implementation by any new government of a positive vision for rural communities based around the Matthew Taylor report to government in 2008. Community empowerment, through Community Led Planning and management of assets, is a key activity for RCAN members and is now a very strong focus of the Coalition's proposals.
- 3 To underpin RCAN advocacy, ACRE successfully commissioned a project with Oxford Consultants for Social Inclusion (OCSI) which looks at the rural share of deprivation across England. The project aims to provide, via a dedicated web portal, detailed statistical profiles of individual communities across England, highlighting small area information that typifies rural deprivation. The project has the potential to overlay the data with a wide range of additional information at small area level and provide a strong basis for rural strategic influencing, at local, regional and national level. The initial phase was completed in March 2010 with dissemination events at regional level held during the 2010 summer. Phase two, providing greater information has been completed and further dissemination events are to continue through 2011.
- 4 The Nationwide Foundation has financed the "Over The Hill?" project, a three year awareness raising media campaign about the practical challenges of growing older in rurally isolated areas, with particular reference to housing and financial exclusion. ACRE is in partnership with The Rural Media Company, the lead agency, and Age UK in promoting this programme.
- 5 ACRE's practitioner networks, set up under the Big Lottery funded Rural Infrastructure for England, ensured that RCAN expertise and practice was shared amongst grass roots practitioners and their work better promoted in external arenas. Community Led Planning was a major focus of shared development with network practitioner input into a major revision of the national toolkit. The RIE programme has also enabled greater ongoing communication with RCAN members over policy issues and contributed to improved advocacy on behalf of the RCAN at national level.
- 6 ACRE's growing access to information from grass roots practitioners continued to ensure that RCAN expertise and practice could be harnessed in ACRE publications that could reach both wide-ranging and targeted audiences. A further five Policy Position Papers were developed using RCAN case studies, and a total of 15 were published in 2010/11 and widely distributed.
- 7 ACRE's practitioner networks have also been instrumental in developing work and projects with new external partners in 2010/11.

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- 8 ACRE also used its regional network connections to mount a programme on fuel poverty, initiated and funded by Calor UK, in conjunction with National Energy Action. The aim is to support local roadshows across the country, highlighting issues and solutions around rural fuel poverty. The project will also contribute towards additional material and advice associated with the Community Led Planning Toolkit.
- 9 Community Led Planning is also the focus of ongoing development activity with both rural and urban partners. Coordination is underway with Action for Market Towns over advocacy and resource material. A project to explore the role of Community Led Planning and community governance in urban areas was undertaken in partnership with Action for Market Towns, Urban Forum and Community Matters, funded by the National Empowerment Partnership. ACRE continues to promote Community Led Planning in a wider variety of arenas, including Community Sector Coalition members and the community empowerment division in the Department for Communities and Local Government.
- 10 The ACRE Network Performance Improvement Programme completed its sixth year and engaged with all RCAN members in demonstrating their achievements against The ACRE Standards. As a result of ACRE's promotion, development and implementation of the programme, one member completed a successful Peer Review at Level 1, bringing the total to 37 achieving this level of quality standards. One member completed a successful Level 2 Peer Review, and 11 members plus ACRE, successfully completed Level 3 Reviews. In total, 28 members, one regional group and ACRE have achieved accreditation at Level 3 – the highest level of The ACRE Standards. The Reviews provide an example of how a network can deliver improvements through quality standards through independent external validation.
- 11 ACRE has been working jointly with National Association of Local Councils (NALC) to develop quality standards with County Associations of Local Councils (CALCS).
- 12 ACRE's delivery of Defra's 3 year, £10 million investment in RCAN benefited from developments made in the previous year. The use of more structured business plans from members and implementation in early 2009/10 of a web-based reporting system now enables ACRE to collect information on strategic influencing activities and key areas of RCAN support for rural communities. This is an investment in information handling that will have lasting benefit for ACRE and RCAN advocacy.
- 13 Capacitybuilders acts as 'critical friend' to ACRE in its management of the Defra agreement and has been complimentary about the approach and delivery over the first two years. Capacitybuilders also commission the independent evaluation process for Defra and the first evaluation report, covering RCAN member's views of ACRE's delivery, was also very positive.
- 14 From April 2009, an independent RCAN Steering Group was established to oversee the Defra programme delivery and act as the grants panel for the Network Development Fund. The Fund, totalling £386,000 over the three year agreement was reserved from the overall Defra investment, aims to support RCAN development and sustainability. During 2010/11, the Steering Group agreed grants totalling £162,400 to network members and RCAN initiatives.

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For the year ended 31 March 2011

- 15 ACRE manages distribution of a strand of Defra's Aggregates Levy Sustainability Fund under the Comma grants programme. The fund was intended to help all types of rural community groups to improve their amenities. It is a levy intended to provide community benefit wherever there is an impact from quarrying. By March 2011, a total of £437,500 had been paid out in grants to 56 communities. The fund has now closed.
- 16 ACRE also administers the Rural Communities Building Loan Fund which offers financial support to village hall management committees to improve their facilities for their communities. During 2010/11, 14 new loans were taken out, six loans were repaid and by March 2011, there were 40 loans outstanding to the value of £502,238. A further eight loans have been offered with a total value of £98,000.
- 17 2010/11 was the third year of the Collaboration Benefits three year national programme, funded by Capacitybuilders to promote and explore the effectiveness of collaborative working in the third sector. This is a partnership programme, led by bassac and involving ACRE, Community Foundation Network and the Institute of Voluntary Action Research. ACRE's delivery strand comprises the development of resources and training RCAN member staff to deliver a model of collaborative working within rural communities, called parish partnerships.
- 18 Constraints on public expenditure are expected to have significant impact on local authority funding and RCAN members will need to develop their access to funding through other means. Retention of staff, investment in training and recruitment and development of new initiatives are difficult to deliver against such a background.
- 19 ACRE has provided direct support on business development to its members throughout 2010/11 through 1:1 advice. ACRE has also distributed grant funding via the Defra RCAN agreement's Network Development Fund, with the aim of supporting the sustainability and integrity of the Rural Community Action Network across England.
- 20 ACRE undertook a survey of local RCAN members during December 2010, which followed on from the 2008 Baseline Survey taken at the commencement of the three year Defra support of the RCAN agreement. The complete data set has been supplied to the funders, Capacitybuilders, and their consultants (BWA) to assist in the evaluation of the RCAN agreement. The information gathered will also be of benefit to ACRE's influencing work.
- 21 ACRE has been fortunate to strengthen resources through secondments from the Commission for Rural Communities, obtaining expertise in Community Led Planning, the environment and climate change.

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Report of the Trustees

For the year ended 31 March 2011

Financial review

Reserves policy

The Finance and Resources Committee, on behalf of the Board of Trustees, conducted a review of the level of unrestricted reserves in the general fund considering risks associated with various income streams and expenditure plans. This enabled an estimate to be made of the level of reserves that are sufficient to allow time for reorganisation in the event of a downturn in income, protect ongoing work programmes and to allow ACRE to meet its objectives. The target for unrestricted level of reserves in the general fund is estimated to be equivalent to three months of the charity's general expenditure budget, plus an allocation to account for some of ACRE's longer term liabilities and contingencies. The unrestricted reserve held in the general fund as at 31st March 2011 is £573,836 which represents approximately eight months of the general expenditure budget and a small amount to cover potential contingencies and long term liabilities as appropriate. In order to mitigate funding cuts for the future, the Board of Trustees made a strategic decision to bolster the reserves so as to cover shortfalls of income in the coming months.

Principal funding sources

The majority of ACRE's funding for 2010/11 came from a strategic grant paid by the Office for Civil Society and from membership fees paid by the Rural Community Councils which belong to the Rural Community Action Network. This funding was used to support ACRE's key functions under its Corporate Plan:

- 1 National advocacy
- 2 Research and evidence
- 3 Rural infrastructure
- 4 Network standards and training
- 5 Programme delivery
- 6 Business development
- 7 Corporate affairs and finance
- 8 Human resources
- 9 Finance

Plans for future periods

Key objectives for 2011/12

ACRE's key objectives from its Corporate Plan are:

- 1 National influence
- 2 Setting the standard
- 3 Sustainability
- 4 Valuing and developing staff
- 5 Effective and efficient business processes

These will be delivered in 2011/12 by service centres focussing on the following:

- 1 Advance RCAN's policy agenda through influencing government, statutory, voluntary and other bodies

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For the year ended 31 March 2011

- 2 Provide an evidence base to support the Rural Community Action Network policy and practice
- 3 Strengthen RCAN's role in promoting and supporting the development of Community Led Planning, governance, community-owned assets and services
- 4 Provide and develop recognised quality standards for the Rural Community Action Network
- 5 Lead development and delivery on national programmes to benefit Rural Community Action Network members and rural communities
- 6 Work with RCAN members and others to achieve sustainable business development
- 7 Deliver organisational excellence in the way we do things
- 8 Improve the way we recruit, value, support and develop our staff
- 9 Improve our financial health and management processes to ensure financial sustainability

Funds held as custodians

Defra investment in the Rural Community Action Network

The Defra RCAN investment delivered just over £10 million for a period of three years that was intended to support RCAN activity in ensuring rural community interests are understood and addressed by statutory bodies, including local government and public service providers. A new investment agreement, commencing in 2011, which concerns the four themes of Rural Housing, Transport, Facilities and Services, Fuel poverty and energy generation and Broadband, will involve a minimum of £8.5 million over the next three years.

ACRE, as the national umbrella body of the network, is the accountable body for these funds, which were distributed throughout the Rural Community Action Network (RCAN) from April 2008.

ANPAC

ACRE has held funds on behalf of the National Parks Residents Association (ANPAC) for use only as designated by them. The Association did not draw down from this fund during 2010/11.

Rural Communities Buildings Loan Fund

ACRE administers the Rural Communities Buildings Loan Fund, previously known as the Village Hall Loan Fund, which has been in existence since the 1930s, on behalf of Defra.

Aggregates Levy Sustainability Fund (Comma)

ACRE administered the Aggregates Levy Sustainability Fund (Comma), on behalf of Defra during 2010/11. This involved distributing and monitoring 56 grants across England amounting to £437,500 to partly compensate communities for aggregate extraction.

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Report of the Trustees

For the year ended 31 March 2011

ACRE has delivered this annual grants programme since 2007 and 2010/11 was the final year. In total, this fund attracted over 900 applications and grants, totalling £1,788,050, were awarded to 190 community projects which have provided genuine and lasting benefit to communities affected by aggregates extraction or transportation.

Statement of the trustees' responsibilities

The Trustees are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial year. Under that law the Trustees have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and the incoming resources and application of resources, including the net income or expenditure, of the charitable company for that period.

In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (United Kingdom Generally Accepted Accounting Practice) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of the financial statements may differ from legislation in other jurisdictions.

Each of the Trustees confirms that to the best of his/her knowledge there is no information relevant to the audit of which the auditors are unaware. Each of the Trustees also confirms that he/she has taken all necessary steps to ensure that he/she is aware of all relevant audit information and that this information has been communicated to the auditors.

Action with Communities in Rural England

Report of the Trustees

For the year ended 31 March 2011

The Trustees

Trustees, who are also directors under company law, who served during the year and up to the date of this report were as follows:

As ACRE is an umbrella body, the majority of its trustees are drawn from the membership.

Jane Grant	South West regional trustee - elected November 2007, re-elected November 2010
Keith Harrison	Co-opted trustee - February 2007, re co-opted November 2010; CE Action with Communities in Rural Kent
John Hazelwood	Treasurer - elected to the Board November 2001; appointed Treasurer November 2007; re appointed Treasurer November 2008; Chair Gloucestershire RCC
Patricia Holtom	Co-opted trustee - February 2007, re co-opted November 2010; former Eastern region trustee elected November 2005
Crispin Moor	Co-opted trustee - January 2007, re-co-opted November 2010; Director Commission for Rural Communities, Whitehall office; resigned December 2010
Richard Priest	South East regional trustee - elected November 2009; Chair Isle of Wight RCC
Richard Quallington	Vice-chair; co-opted trustee May 2006 - re co-opted November 2010; CE Community First (Herefordshire and Worcestershire)
David Scudamore	East Midlands regional trustee - elected May 2002; Chair Northamptonshire ACRE
Susan Shaw	Chair from November 2008 - co-opted trustee - February 2007, re co-opted November 2010; co-ordinator Rural Community Action Network North East
Ian Soane	North West regional trustee - elected November 2010
David Spreadbury	Eastern regional trustee - elected November 2006, re-elected November 2010
Janet Thornton	Vice Chair from December 2010 - Yorkshire and Humber regional trustee - elected November 2009
David Voysey	West Midland regional trustee - elected November 2009
Jan Worters	North East regional trustee - elected November 2010
Chris Shaw	Retired November 2010

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Report of the Trustees

For the year ended 31 March 2011

Members of the charitable company guarantee to contribute an amount not exceeding £1 to the assets of the charitable company in the event of winding up. The total number of such guarantees at 31 March 2011 was 38 (2010 - 38). The trustees have no beneficial interest in the charitable company.

Auditors

Sayer Vincent were re-appointed as the charitable company's auditors during the year and have expressed their willingness to continue in that capacity.

Approved by the trustees on 7 July 2011 and signed on their behalf by

Sue Shaw - Chair

John Hazelwood - Treasurer

Independent auditor's report

To the members of

Action with Communities in Rural England

We have audited the financial statements of Action with Communities in Rural England for the year ended 31 March 2011 which comprise the statement of financial activities, balance sheet and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of trustees and auditor

As explained more fully in the Trustees' Responsibilities Statement set out in the report of the trustees, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the charitable company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the trustees; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the report of the trustees to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2011 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Trustees' Annual Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

Independent auditor's report

To the members of

Action with Communities in Rural England

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Catherine L Sayer (Senior statutory auditor)

19 July 2011

for and on behalf of Sayer Vincent, Statutory Auditors

Sayer Vincent, 8 Angel Gate, City Road, LONDON EC1V 2SJ

Action with Communities in Rural England

Statement of financial activities (incorporating an income and expenditure account)

For the year ended 31 March 2011

	Note	Restricted £	Unrestricted £	2011 Total £	2010 Total £
Incoming resources					
<i>Incoming resources from generated funds:</i>					
Voluntary income		-	40,330	40,330	40,547
Activities for generating funds	2	-	27,578	27,578	18,415
Investment income		-	520	520	442
<i>Incoming resources from charitable activities:</i>					
National advocacy	3	2,200	155,396	157,596	155,730
Network and community support		798,169	385,759	1,183,928	1,160,196
Standards and business development		3,391,127	140,333	3,531,460	3,505,775
Other incoming resources		-	-	-	4,747
Total incoming resources		<u>4,191,496</u>	<u>749,916</u>	<u>4,941,412</u>	<u>4,885,852</u>
Resources expended					
<i>Costs of generating funds:</i>					
Costs of generating voluntary income		-	9,952	9,952	12,347
<i>Costs of activities in furtherance of the charity's objects:</i>					
National advocacy		-	82,145	82,145	72,121
Network and community support		823,018	237,400	1,060,418	1,144,828
Standards and business development		3,357,250	195,403	3,552,653	3,567,257
Other		-	-	-	-
Governance costs		-	42,640	42,640	66,025
Total resources expended	4	<u>4,180,268</u>	<u>567,540</u>	<u>4,747,808</u>	<u>4,862,578</u>
Net incoming / (outgoing) resources for the year	5	11,228	182,376	193,604	23,274
Transfer between funds		<u>(2,628)</u>	<u>2,628</u>	-	-
Net movement in funds		8,600	185,004	193,604	23,274
Funds at 1 April 2010		<u>21,492</u>	<u>500,617</u>	<u>522,109</u>	<u>498,835</u>
Funds at 31 March 2011		<u><u>30,092</u></u>	<u><u>685,621</u></u>	<u><u>715,713</u></u>	<u><u>522,109</u></u>

All of the above results are derived from continuing activities. There were no other recognised gains or losses other than those stated above. Movements in funds are disclosed in Note 13 to the financial statements.

Action with Communities in Rural England (limited by guarantee)

Balance sheet

As at 31 March 2011

	Note	£	2011 £	2010 £
Tangible fixed assets	8		6,357	<u>4,023</u>
Current assets				
Debtors	9	556,145		609,454
Cash at bank and in hand		769,755		708,060
Account for the rural community buildings loan fund	11	<u>197,762</u>		<u>174,520</u>
		1,523,662		1,492,034
Creditors: amounts falling due within one year				
Sundry creditors	10	114,306		273,948
Village hall loan fund	11	<u>700,000</u>		<u>700,000</u>
		814,306		<u>973,948</u>
Net current assets			709,356	518,086
Net assets	12		<u>715,713</u>	<u>522,109</u>
Funds	13			
Restricted funds			30,092	21,492
Unrestricted funds				
Designated funds			111,785	5,725
General funds			<u>573,836</u>	<u>494,892</u>
Total funds			<u>715,713</u>	<u>522,109</u>

Approved by the trustees on 7 July 2011 and signed on their behalf by

Mrs Sue Shaw - Chair

John Hazelwood - Treasurer

Action with Communities in Rural England

Notes to the financial statements

For the year ended 31 March 2011

1. Accounting policies

- a) The financial statements have been prepared under the historical cost convention and in accordance with applicable accounting standards and the Companies Act 2006. They follow the recommendations in the Statement of Recommended Practice, Accounting and Reporting by Charities (SORP 2005).
- b) Voluntary income is received by way of donations and gifts and is included in full in the Statement of Financial Activities when receivable. Intangible income and gifts in kind are not included unless they represent goods or services which would have otherwise been purchased, in which case they are valued and brought in as income and the appropriate expenditure. Volunteer time is not included in the financial statements.
- c) Revenue grants are credited to the Statement of Financial Activities when received or receivable which ever is earlier, unless they relate to a specific future period, in which case they are deferred.
- d) Grants for the purchase of fixed assets are credited to restricted incoming resources when receivable. Depreciation of fixed assets purchased with such grants is charged against the restricted fund.
- e) Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the fund.
- f) Unrestricted funds are donations and other incoming resources receivable or generated for the charitable purposes.
- g) Designated funds are unrestricted funds earmarked by the trustees for particular purposes.
- h) Resources expended are recognised in the period in which they are incurred. Resources expended include attributable VAT which cannot be recovered.

Resources expended are allocated to the particular activity where the cost relates directly to that activity. However, the cost of overall direction and administration of each activity, comprising the salary and overhead costs of the central function, is apportioned on the basis of staff time.

- i) Staff costs and overhead expenses are allocated to activities on the basis of staff time spent on those activities.
- j) Costs of generating voluntary income relate to the costs incurred by the charitable company in inducing others to make voluntary contributions to it.
- k) Governance costs include the management of the charitable company's assets, organisational management and compliance with constitutional and statutory requirements.

Action with Communities in Rural England

Notes to the financial statements

For the year ended 31 March 2011

1. Accounting policies (continued)

- l) Depreciation is provided on all tangible fixed assets at rates calculated to write off the cost of each asset over its expected useful life. The depreciation rates in use are as follows:

Fixtures, fittings and office equipment:	3 years straight line
Leasehold property expenditure:	2 years straight line

Items of equipment are capitalised where the purchase price exceeds £500. Depreciation costs are allocated to activities on the basis of the use of the related assets in those activities.

- m) Rentals payable under operating leases, where substantially all the risks and rewards of ownership remain with the lessor, are charged to the Statement of Financial Activities on a straight line basis over the lease duration.
- n) The charitable company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the charitable company in an independently administered fund. The pension cost charge represents contributions payable under the scheme by the charitable company to the fund. The charitable company has no liability under the scheme other than for the payment of those contributions.
- o) Loans made on behalf of the Defra village hall loan fund are made on the basis of applications received and according to the criteria set down by Defra.

2. Activities for generating funds

	Restricted £	Unrestricted £	2011 Total £	2010 £
Publications sales	-	6,450	6,450	4,215
Rental income	-	-	-	-
Consultancy	-	21,128	21,128	14,200
	-	-	-	-
	-	27,578	27,578	18,415

Action with Communities in Rural England

Notes to the financial statements

For the year ended 31 March 2011

3. Incoming resources from charitable activities

	Restricted £	Unrestricted £	2011 Total £	2010 £
<i>National advocacy:</i>				
Rural Coalition membership	2,200	-	2,200	-
Defra support to rural communities	-	1,000	1,000	-
Office of the Third Sector	-	105,063	105,063	105,063
Membership	-	49,333	49,333	50,667
	<u>2,200</u>	<u>155,396</u>	<u>157,596</u>	<u>155,730</u>
<i>Network and community support:</i>				
Defra Aggregates Levy Sustainability Fund	437,500	62,500	500,000	550,000
Aon	9,275	-	9,275	6,481
Rural communities buildings loan fund	-	25,271	25,271	25,271
Carnegie (RARP)	-	-	-	9,000
Capacitybuilders (Collaboration benefits)	37,350	-	37,350	37,950
Office of the Third Sector	-	105,062	105,062	105,062
Rural Infrastructure for England (Big Lottery)	269,044	-	269,044	272,100
Calor	-	20,000	20,000	-
Zurich	-	-	-	3,000
Northern Arc	-	-	-	1,000
Defra - Community Empowerment	45,000	-	45,000	45,000
Centre for Sustainable Energy	-	-	-	16,308
Action for Market Towns	-	30,123	30,123	6,420
Nationwide "Over the Hill?"	-	8,687	8,687	1,725
Defra support to rural communities	-	47,718	47,718	7,000
Community Sector Coalition	-	4,000	4,000	-
Commission for Rural Communities	-	12,092	12,092	-
Conferences	-	20,972	20,972	23,212
Membership	-	49,334	49,334	50,667
	<u>798,169</u>	<u>385,759</u>	<u>1,183,928</u>	<u>1,160,196</u>
<i>Standards and business development</i>				
Defra support to rural communities	3,360,000	90,000	3,450,000	3,450,000
Defra support to rural communities	-	1,000	1,000	-
Defra - Community Empowerment	25,000	-	25,000	5,000
Capacitybuilders RCAN	6,000	-	6,000	-
Interest from RCAN account	127	-	127	109
Membership	-	49,333	49,333	50,666
	<u>3,391,127</u>	<u>140,333</u>	<u>3,531,460</u>	<u>3,505,775</u>

Action with Communities in Rural England

Notes to the financial statements

For the year ended 31 March 2011

4a. Total resources expended

	Staff £	Other direct costs £	Overheads £	Allocation of support costs £	2011 Total £	2010 £
Costs of generating income	3,681	204	230	5,837	9,952	12,347
Charitable expenditure:						
National advocacy	43,307	16,778	4,403	17,657	82,145	72,121
Network support	248,471	213,649	25,376	94,022	581,518	622,978
Grants to RCCs	-	41,400	-	-	41,400	40,600
ALSF Grants	-	437,500	-	-	437,500	481,250
Setting the Standard	114,814	29,566	11,732	39,291	195,403	179,458
Defra RCAN grants	-	3,357,250	-	-	3,357,250	3,387,799
Other	-	-	-	-	-	-
Governance costs	16,685	18,023	1,704	6,228	42,640	66,025
Support costs	109,808	17,101	36,126	(163,035)	-	-
Total	<u>536,766</u>	<u>4,131,471</u>	<u>79,571</u>	<u>-</u>	<u>4,747,808</u>	<u>4,862,578</u>

4b. Allocation of support costs

	Percentage allocation	Amount
	%	£
Costs of generating income	3.58	5,837
National arena	10.83	17,657
Network and community support	57.67	94,022
Setting the standard	24.10	39,291
Governance costs	3.82	6,228
	<u>100.00</u>	<u>163,034</u>

Percentages based on staff time spent on each activity area

Action with Communities in Rural England

Notes to the financial statements

For the Year Ended 31 March 2011

5. Net (outgoing) / incoming resources for the year

This is stated after charging / crediting:

	2011	2010
	£	£
Depreciation	3,291	7,167
Trustees' remuneration	-	-
Trustees' reimbursed expenses	8,339	10,352
Auditors' remuneration:		
▪ audit	6,600	6,375
Operating lease rentals:		
▪ property	34,563	34,563
▪ other	5,808	5,808
	<u>536,766</u>	<u>522,772</u>

Expenses reimbursed to trustees represents the reimbursement of travel and subsistence costs to trustees relating to attendance at trustee meetings.

6. Staff costs and numbers

Staff costs were as follows:

	2011	2010
	£	£
Salaries and wages	454,779	444,539
Social security costs	47,180	45,813
Pension contributions	34,807	32,420
	<u>536,766</u>	<u>522,772</u>

No employee earned more than £60,000 during the year.

The average weekly number of employees (full-time equivalent) during the year was as follows:

	2011	2010
	No.	No.
Generating voluntary income	0.5	-
Activities in furtherance of the charity's objects	13.3	14.3
Governance	0.6	1.1
	<u>14.4</u>	<u>15.4</u>

Action with Communities in Rural England

Notes to the financial statements

For the Year Ended 31 March 2011

7. Taxation

The charitable company is exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

8. Tangible fixed assets

	Fixtures, fittings & office equipment £	Leasehold property £	Total £
COST			
At 1 April 2010	44,316	20,297	64,613
Additions in year	5,625	-	5,625
Disposals in the year	-	-	-
At 31 March 2011	<u>49,941</u>	<u>20,297</u>	<u>70,238</u>
DEPRECIATION			
At 1 April 2010	40,293	20,297	60,590
Charge for the year	3,291	-	3,291
Disposals in the year	-	-	-
At 31 March 2011	<u>43,584</u>	<u>20,297</u>	<u>63,881</u>
NET BOOK VALUE			
At 31 March 2011	<u>6,357</u>	<u>-</u>	<u>6,357</u>
At 31 March 2010	<u>4,023</u>	<u>-</u>	<u>4,023</u>

All tangible fixed assets are used for direct charitable purposes.

9. Debtors

	2011 £	2010 £
Loans to village halls under village hall loan scheme	502,238	525,480
Prepayments	32,338	25,687
Accrued Income	4,443	-
Other debtors	<u>17,126</u>	<u>58,287</u>
	<u>556,145</u>	<u>609,454</u>

Action with Communities in Rural England

Notes to the financial statements

For the Year Ended 31 March 2011

10. Creditors: amounts falling due within one year

	2011	2010
	£	£
Trade creditors	11,003	4,651
Taxation and social security	21,817	25,441
Other creditors	76,703	200,026
Deferred income	4,783	43,830
	<u>114,306</u>	<u>273,948</u>

11. Rural community buildings loan fund

Rural community building loan fund administered by ACRE on behalf of Defra:

	2011	2010
	£	£
Funds advanced by Defra at 1 April 2010	<u>700,000</u>	<u>700,000</u>
Loans to village halls:		
Outstanding at 1 April 2010	525,480	301,514
Made during year	175,000	457,244
Repayments during year	(198,242)	(233,277)
Interest due to Defra: at 31 March 2011	<u>-</u>	<u>-</u>
Outstanding loans at March 2011 (note 9)	<u>502,238</u>	<u>525,480</u>
Bank deposit on hand at 31 March 2011	<u>197,762</u>	<u>174,520</u>

Action with Communities in Rural England

Notes to the financial statements

For the year ended 31 March 2011

12. Analysis of net assets between funds

	Restricted funds £	Designated funds £	General funds £	Total funds £
Tangible fixed assets	-	-	6,357	6,357
Current assets	730,092	111,785	681,785	1,523,662
Current liabilities	(700,000)	-	(114,306)	(814,306)
Net assets at 31 March 2011	<u>30,092</u>	<u>111,785</u>	<u>573,836</u>	<u>715,713</u>

13. Movements in funds

	At 1 April 2010 £	Incoming resources £	Outgoing resources £	Transfers £	At 31 March 2011 £
Restricted funds:					
Aon	-	9,275	(9,275)	-	-
Rural Infrastructure for England (Big Lottery) Collaboration Benefits	8,973	269,044	(256,189)	-	21,828
Defra rural communities support	5,200	37,350	(42,550)	-	-
National Parks Residents Association (ANPAC)	400	3,360,127	(3,357,250)	-	3,277
CSE empowerment ALSF	2,787	-	-	-	2,787
Defra - Community Empowerment	4,132	-	(1,504)	(2,628)	()
Rural Coalition Capacitybuilders	-	437,500	(437,500)	-	-
	-	70,000	(70,000)	-	-
	-	2,200	-	-	2,200
	-	6,000	(6,000)	-	-
Total restricted funds	<u>21,492</u>	<u>4,191,496</u>	<u>(4,180,268)</u>	<u>(2,628)</u>	<u>30,092</u>
Unrestricted funds:					
<i>Designated funds:</i>					
Just Act Life+ contingency fund	-	100,000	-	-	100,000
ACRE Network Development Fund	5,725	16,000	(9,940)	-	11,785
General funds	<u>494,892</u>	<u>633,916</u>	<u>(557,600)</u>	<u>2,628</u>	<u>573,836</u>
Total unrestricted funds	<u>500,617</u>	<u>749,916</u>	<u>(567,540)</u>	<u>2,628</u>	<u>685,621</u>
Total funds	<u>522,109</u>	<u>4,941,412</u>	<u>(4,747,808)</u>	<u>-</u>	<u>715,713</u>

Action with Communities in Rural England

Notes to the financial statements

For the year ended 31 March 2011

13. Movements in funds (continued)

Purpose of restricted funds

Aon

This is a contribution to the updating of the Village Hall Information Sheets and the Village Hall Advisors' handbook. These updates are to be completed by the Summer 2011.

Rural Coalition membership

ACRE has undertaken the secretariat for the Rural Coalition. The funds from the membership are to be dispersed as agreed by the membership during 2011.

Collaborations Benefits

This is the national support service, funded by Capacitybuilders until March 2011, which aims to promote and support collaborative working. The programme is run by a partnership led by bassac. The other national partners are ACRE, Community Foundations Network and the Institute for Voluntary Action Research (IVAR). The overall function of the programme is to provide awareness-raising, resource material and training on facilitating collaboration. It will also support a number of individual clusters of organisations wishing to benefit from joint working.

ANPAC

ACRE holds funds on behalf of the National Parks Residents Association for use only as designated by the Association.

Rural Infrastructure for England (Big Lottery)

This five year programme aims to achieve sustainable, effective and relevant infrastructure for the 11,000 rural communities across England. Through cohesive networking and sharing of information and good practice, ACRE will ensure that the rural communities have access to higher quality support and achieve greater influence over decision-making. The programme commenced in October 2007.

Defra - Community Empowerment

This is a 3 year programme which has 4 themes comprising a national survey to research the role and state of rural community-owned buildings and to form the basis of more comprehensive village halls database; additional 'parish partnership' clusters added to the Collaboration Benefits programme to deliver economies of scale in our delivery plan and ensure wider reach; joint ACRE/NALC project on creating and implementing peer reviewed quality standards for County Associations of Local Councils; additional support to promote community led planning development.

Defra rural communities support

The investment will deliver just over £10 million for a period of three years and is intended to support RCAN activity in ensuring rural community interests are understood and addressed by statutory bodies, including local government and public service providers. The RCAN grant is distributed through ACRE to the member RCCs and 8 regions of England.

CSE Empowerment programme

A short term programme funded by the Department for Communities and Local Government and managed by the Centre for Sustainable Energy (CSE). CSE and ACRE are building on RCAN's experience of developing and using the Community Led Planning toolkit with the aim to make the securing a low carbon future an essential part of rural Community Led Planning initiatives.

Action with Communities in Rural England

Notes to the financial statements

For the year ended 31 March 2011

13. Movements in funds (continued)

Purpose of restricted funds (continued)

Capacitybuilders

ACRE undertook a survey of local RCAN members during December 2010, which followed on from the 2008 Baseline Survey taken at the commencement of the three year Defra support of the RCAN agreement. The complete data set has been supplied to the funders, Capacitybuilders, and their consultants (BWA) to assist in the evaluation of the RCAN agreement.

Purpose of designated funds

ACRE Network Development Fund

ACRE successfully commissioned a project which looks at the Rural Share of Deprivation across England. The project was developed from the RCAN conference run in November 2009 and was started in January 2010. It provides a number of resources for members of RCAN via a website which are report based and cover profile reports, rural share of deprivation, daytime population reports and the most deprived areas. Phase one of the project was completed by March 2010 with phase two completed by March 2011 and further dissemination events at regional level are planned for the summer 2011.

Just Act Life + contingency fund

ACRE have applied in partnership to the European funded Just Act Life+ programme which, if successful, could commence in the summer of 2011. In order to alleviate any potential cash flow problems the programme may create, the Board agreed to designate a contingency fund. Should the application not be successful, the Board has agreed to use the contingency fund to maintain the level of resources within ACRE.

14. Operating lease commitments

The charitable company had annual commitments under operating leases expiring as follows:

	Property		Equipment	
	2011	2010	2011	2010
	£	£	£	£
Less than 1 year	-	-	-	-
1 - 2 years	-	-	-	-
2 - 5 years	-	-	5,808	5,808
Over 5 years	34,563	34,563	-	-
	<u>34,563</u>	<u>34,563</u>	<u>5,808</u>	<u>5,808</u>

Action with Communities in Rural England

Notes to the financial statements

For the year ended 31 March 2011

15. Related Party Transactions

During 2010/11 commission grants were forwarded to the 23 RCCs involved in the Aggregates Levy Sustainability Fund (Comma), whilst the activity involving Peer Reviews were also part funded by ACRE. In 2010/11, grants to the network from Defra, were delivered through ACRE.

	£
Grants to RCCs through Comma	
Community Action	1,000
Bedfordshire RCC	1,800
CC Berkshire	1,800
Buckinghamshire	1,800
Cambridgeshire ACRE	1,800
Cheshire CA	1,800
Dorset CA	1,800
Community Action Hampshire	1,800
Community First Herefordshire & Worcestershire	1,800
CDA Hertfordshire	1,800
Humber & Wolds RCC	1,800
Isle of Wight RCC	1,800
Action in Rural Kent	1,800
Norfolk RCC	1,800
CC Northumberland	1,800
Northamptonshire ACRE	1,800
Oxfordshire RCC	1,800
Suffolk ACRE	1,800
Surrey CA	1,800
SWAN - West of England	800
Action in Rural Sussex	1,800
Warwickshire RCC	1,800
Community First Wiltshire	1,800
Rural Action Yorkshire	1,800

41,400

16. Aggregates Levy Sustainability Fund

	£
Grants awarded	
Hampstead Norreys Community Shop Ltd	6,978
Ufton Court Educational Trust	7,500
Dunton Community Garden Group	6,840
St George's Church, Wash Common	8,256
Cheddington Parish Council	12,340
Teme Valley Youth Project	9,176
Dorney Playground Management Group	15,000
West Norfolk Community Transport Project	20,000
Blakenhall Community Hall	20,000
Moreton Village Hall	3,548
Worth Community Property Trust	8,335
Island Play	7,500
The Old School Room Chew Magna	9,000

Balance carried forward 134,473

Action with Communities in Rural England

Notes to the financial statements

For the year ended 31 March 2011

16. Aggregates Levy Sustainability Fund (continued)

Balance brought forward	134,473
West Knighton Village Green Fund	3,000
Sancton Village Amenity Group	6,013
Layham Playing Field Association	5,000
Trustees of Nacton Village Hall	5,000
Bozeat Parish Council	4,794
High Forest Community Association	6,172
Shilton Old School Management Committee	8,515
Appleford Parish Council	3,015
The Northmoor Trust	5,500
Netherton War Memorial Hal	9,300
Ansty Parish Council	4,840
Tunley Recreation Centre	6,000
North Cave Village Hall	13,850
Rockingham Forest Trust	12,628
Kempsey Parish Council	7,437
Shobdon Village Hall Committee	4,204
Kingsley Parish Council	7,497
Sopley Parish Hall Management Committee	7,000
East Cowes Town Council	7,385
The Community Church (I.W.)	14,971
Farnham Local Food Initiative	5,752
Godstone at Play (GAP)	6,000
Thorpe Youth Association	5,000
Waldringfield Village Hall Trust	3,500
Westleton Parish Council (WPC)	3,195
Groundwork Dearne Valley	8,348
Prism Youth Project	9,870
Tewin Parish Council	20,000
Fen Drayton Village Hall Management Committee	5,293
Little Shelford Parish Council	7,500
Ansley Village Allotment Society	8,750
Dunkirk Village Hall Management Committee	9,225
Devizes & District P.H.A.B (Physically Disabled & Able Bodied)	12,646
Target 80 (Community Interest Company)	5,000
Trustees of the War Memorial Hall at Platt	7,500
Wouldham Parish Council	3,000
Campion Hills Allotment Association	3,000
West Chiltoningon Village Hall	7,542
The Greensand Trust	7,500
Ravensden Village Hall Committee	5,062
Mepal Parish Council	5,023
The Rogate Village Hall and Recreation Ground Charity	5,000
Washington Village Memorial Hall	7,200
	<hr/>
	437,500

Action with Communities in Rural England

Notes to the financial statements

For the year ended 31 March 2011

Collaboration Benefits cluster support payments

CC Berkshire	2,350
CA Northumberland	2,350
RCA Nottinghamshire	2,350
CC Shropshire	2,350
Community First Wiltshire	<u>2,350</u>

11,750

NEP - Community Governance Research Programme

Bedfordshire RCC	5,275
Community Futures (Lancashire)	3,955
Community First in Herefordshire and Worcestershire	6,000
Humber and Wolds RCC	<u>5,275</u>

20,505